## UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

## FORM 8-K

 ${\it CURRENT REPORT } \\ {\it PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 } \\ {\it CURRENT REPORT } \\ {\it CURR$ 

Date of Report (Date of earliest event reported): July 21, 2020

## UNITED COMMUNITY BANKS, INC.

(Exact name of registrant as specified in its charter)

Georgia (State or other jurisdiction of incorporation) 001-35095 (Commission file number) 58-1807304 (IRS employer identification no.)

125 Highway 515 East Blairsville, Georgia 30512 (Address of principal executive offices)

Registrant's telephone number, including area code: (706) 781-2265

Not Applicable (Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the

arities Act (17 CFR 230.425)	
ge Act (17 CFR 240.14a-12)	
b) under the Exchange Act (17	7 CFR 240.14d-2(b))
c) under the Exchange Act (17	7 CFR 240.13e-4(c))
Trading Symbol(s)	Name of Exchange on Which Registered
UCBI	Nasdaq Global Select Market
UCBIO	Nasdaq Global Select Market
rowth company as defined in 240.12b-2 of this chapter).	Rule 405 of the Securities Act of 1933 (§230.405 of this
gistrant has elected not to use ction 13(a) of the Exchange Ad	the extended transition period for complying with any new ct. $\square$
	ge Act (17 CFR 240.14a-12) b) under the Exchange Act (17 c) under the Exchange Act (17 Trading Symbol(s) UCBI UCBIO  rowth company as defined in 240.12b-2 of this chapter).

#### Item 2.02 Results of Operations and Financial Condition.

On July 21, 2020, United Community Banks, Inc. ("United") issued a press release announcing financial results for the second quarter of 2020. The press release is furnished as Exhibit 99.1 to this Current Report on Form 8-K.

#### Item 7.01 Regulation FD Disclosure.

On July 22, 2020, United will hold an earnings conference call and webcast at 11:00 a.m. (Eastern Time) to discuss financial results for the second quarter of 2020. The press release referenced above in Item 2.02 contains information about how to access the conference call and webcast. A copy of the slide presentation to be used during the earnings call and webcast is furnished as Exhibit 99.2 to this Current Report on Form 8-K. The slide presentation also will be available on our website, www.ucbi.com, under the "Investor Relations – Events and Presentations" section.

#### Item 9.01 Financial Statements and Exhibits.

**(d) Exhibits** The following exhibit index lists the exhibits that are either filed or furnished with the Current Report on Form 8-K.

#### **EXHIBIT INDEX**

Exhibit No. Description
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99.1 <u>United Community Banks, Inc. Press Release, dated July 21, 2020.</u>

99.2 Slide Presentation.

The cover page from this Current Report on Form 8-K, formatted in Inline XBRL.

## **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

## UNITED COMMUNITY BANKS, INC.

By: /s/ Jefferson L. Harralson

Jefferson L. Harralson

Executive Vice President and Chief Financial Officer

Date: July 21, 2020



#### For Immediate Release

For more information:

Jefferson Harralson Chief Financial Officer (864) 240-6208 Jefferson Harralson@ucbi.com

## United Community Banks, Inc. Reports Second Quarter Results Continued Strong Performance and Strengthening of its Balance Sheet

GREENVILLE, SC – July 21, 2020 - United Community Banks, Inc. (NASDAQ: UCBI) (United) today reported second quarter financial results, with record year-over-year loan and deposit growth. United delivered net income of \$25.1 million and pre-tax pre-provision income of \$65.6 million and built its allowance for credit losses with a \$33.5 million provision for credit losses. Due largely to the continued reserve build anticipating potential future loan losses driven by COVID-19 effects on the economy, diluted earnings per share of \$0.32 represented a decrease of \$0.23 or 42%, from a year ago. Excluding merger-related and other charges, diluted operating earnings per share were also \$0.32, also down 46% from last year. United's return on assets (ROA) was 0.71% and its return on common equity was 6.2% for the quarter. On an operating basis, United's ROA was 0.72% and its return on tangible common equity was 8.1%.

Chairman and CEO Lynn Harton stated, "As the nation continues to grapple with the uncertainties of the future economic environment, I am pleased with the financial strength of the company and the performance of our employees, who continue to deliver for our customers. In this new world of physical distancing, the investments we have made in our digital delivery channels are being put to the test and exceeding our expectations. Customer traffic patterns suggest that our customers have significantly increased their use of our digital platform to access our products and services, as well as to open and manage their accounts. Along with our enhanced mobile app, this platform has enabled us to maintain business volume, while keeping our employees and customers physically-distanced and safe while banking. We supported our small business clients by offering loan deferrals, as needed. Additionally, our SBA team, along with other United bankers across our markets, processed nearly 11,000 applications for the SBA's Paycheck Protection Program (PPP) loans totaling \$1.1 billion—providing funding for small businesses throughout our footprint. In addition to addressing the needs of our existing customers, we added approximately 4,000 new loan and deposit customers since the Program began, which has given us an even greater opportunity to serve our markets."

This quarter saw record growth with total loans increasing by \$1.2 billion—mainly from PPP loans—however, non-PPP loans also grew at a 5% annualized rate. Likewise, core transaction deposits were up a record \$1.7 billion over first quarter with growth in noninterest bearing deposits of \$1.1 billion being the primary driver. United's cost of deposits decreased 18 bps to 0.38% as a result. Net interest margin decreased 65 bps from the first quarter. Of this decrease, 18 bps was due to lower purchased loan accretion, approximately 6 bps was due to lower-yielding PPP loans, and approximately 9 bps resulted from carrying an increased amount in low-yielding overnight investments due to the record amount of liquidity generated by bank deposit growth in the quarter.

Harton continued, "During the second quarter, we also completed a number of important strategic initiatives that position us well for the future. In June, we raised \$200 million—\$100 million in preferred stock with a 6.875% annual dividend rate and \$100 million in senior notes with a 5.00% annual coupon. Our long-term goal is to continue to remain a top performer in our peer group, with top quartile results in key performance metrics including capital levels. These capital raises were done to provide us with substantial flexibility to be able to both focus on our customers' current needs, and at the same time, be prepared to emerge from the health crisis in a very strong position. We believe that there will be meaningful strategic growth opportunities at that point."

Immediately following quarter end, the bank announced the July 1<sup>st</sup> closing of the previously announced merger with Three Shores Bancorporation, Inc. and its bank subsidiary Seaside National Bank & Trust, which will now be branded Seaside Bank and Trust. Harton noted, "We are pleased to welcome Seaside's talented team of bankers and believe that our combined banks are better together. Gideon Haymaker is now United's president for the State of Florida and additionally will lead our expansion of Seaside's wealth management offering across United's footprint."

Mr. Harton concluded, "Giving back to our communities is at the core of who we are as a community bank. In keeping with that long-standing tradition, I am also pleased to announce that we recently formed the United Community Bank Foundation, a tax-exempt private foundation which will expand our charitable endeavors throughout our footprint. In the second quarter, we made a \$1 million initial contribution to the foundation, which will allow us to further support our communities that have been critical to our success over the years."

#### **Second Quarter 2020 Financial Highlights:**

- EPS decreased by 42% compared to last year on a GAAP basis and 46% on an operating basis
- Return on assets of 0.71%, or 0.72% excluding merger-related and other charges
- Pre-tax, pre-provision return on assets of 1.86%, or 1.87% excluding merger-related and other charges
- Return on common equity of 6.2%
- Return on tangible common equity of 8.1%, excluding merger-related and other charges
- United adopted the Current Expected Credit Losses (CECL) model for determining the allowance for credit losses last quarter; the continued uncertain economic outlook necessitated a provision for credit losses of \$33.5 million
- Record loan production of \$2.0 billion, with \$1.1 billion in PPP loans and \$866 million in traditional (non-PPP) loans
- Loan growth of \$1.2 billion, including traditional loan growth at an annualized rate of 5% for the quarter
- Core transaction deposits were up \$1.7 billion or 22%, mainly driven by noninterest bearing demand deposit growth of \$1.1 billion; a significant portion of United's core transaction deposit growth was attributable to PPP-related deposits
- Net interest margin of 3.42%, which was down 65 bps from first quarter, reflecting the effect of lower interest rates, lower purchased loan accretion, the impact of the lower yielding PPP loans and a much higher level of low-yielding, highly-liquid assets

- Mortgage rate locks of \$802 million, which is slightly higher than last quarter and again exceeds our previous quarterly record by 58%; this
  compares to \$390 million a year ago
- Noninterest income was up \$14.4 million on a linked quarter basis, primarily due to a \$15.3 million increase in mortgage income as a result of record mortgage rate locks and production, as well as an improved market environment
- Efficiency ratio of 55.86%, or 55.59% excluding merger-related and other charges
- Net charge-offs of \$6.1 million, or 25 basis points as a percent of average loans, down 12 basis points from last quarter and mainly attributable to two credits that have been substandard for more than a year
- Nonperforming assets of 0.32% of total assets, which is up 4 basis points compared to March 31, 2020
- Total deferrals of \$1.8 billion or 17% of the total loan portfolio at June 30
- · Funded the United Community Bank Foundation with an initial \$1 million contribution for charities and causes throughout the footprint
- Completed a public offering of \$100 million aggregate of 6.875% Non-Cumulative Perpetual Preferred Stock and \$100 million aggregate principal amount of 5.000% Fixed-to-Floating Senior Notes due 2030
- Effective July 1, 2020, United completed its merger with Three Shores Bancorporation, Inc. and its bank subsidiary, Seaside National Bank & Trust

#### Conference Call

United will hold a conference call, Wednesday, July 22, 2020, at 11 a.m. ET to discuss the contents of this press release and to share business highlights for the quarter. To access the call, dial (877) 380-5665 and use the conference number 4995436. The conference call also will be webcast and available for replay for 30 days by selecting "Events & Presentations" within the Investor Relations section of United's website at <a href="https://www.ucbi.com">www.ucbi.com</a>.

	_	200	20					2019			Second Quarter 2020 -	Fe	or the Six M Jun	Iontl e 30,	s Ended	YTD 2020 -
(in thousands, except per share data)		Second Quarter	(	First Quarter		Fourth Quarter		Third Quarter		Second Quarter	2019 Change		2020		2019	2019 Change
INCOME SUMMARY					_											
Interest revenue	\$	123,605	\$	136,547	\$	136,419	\$	140,615	\$	139,156		\$	260,152	\$	275,672	
Interest expense	_	14,301 109,304	_	17,941 118,606	_	19,781 116,638	_	21,277 119,338	_	21,372 117,784	(7)%	_	32,242 227,910	_	42,254 233,418	(2)0
Net interest revenue Provision for credit losses		33,543		22,191		3,500		3,100		3,250	(7)%		55,734		6,550	(2)% 751
Noninterest income		40,238		25,814		30,183		29,031		24,531	64		66,052		45,499	45
Total revenue	_	115,999	_	122,229	_	143,321	_	145,269	_	139,065	(17)	_	238,228	_	272,367	(13)
Expenses		83,980		81,538		81,424		82,924		81,813	3		165,518		157,897	5
Income before income tax expense		32,019	_	40,691	_	61,897	_	62,345	_	57,252	(44)	_	72,710	_	114,470	(36)
Income tax expense		6,923		8,807		12,885		13,983		13,167	(47)		15,730		26,123	(40)
Net income		25,096		31,884		49,012		48,362	,	44,085	(43)		56,980		88,347	(36)
Merger-related and other charges Income tax benefit of merger-related		397		808		(74)		2,605		4,087			1,205		4,826	
and other charges	_	(87)	_	(182)	_	17	_	(600)	_	(940)			(269)	_	(1,112)	
Net income - operating <sup>(1)</sup>	\$	25,406	\$	32,510	\$	48,955	\$	50,367	\$	47,232	(46)	\$	57,916	\$	92,061	(37)
Pre-tax pre-provision income <sup>(5)</sup>	\$	65,562	\$	62,882	\$	65,397	\$	65,445	\$	60,502	8	\$	128,444	\$	121,020	6
PERFORMANCE MEASURES																
Per common share:																
Diluted net income - GAAP	\$	0.32	\$	0.40	\$	0.61	\$	0.60	\$	0.55	(42)	\$	0.71	\$	1.10	(35)
Diluted net income - operating (1)		0.32		0.41		0.61		0.63		0.59	(46)		0.73		1.15	(37)
Cash dividends declared		0.18		0.18		0.18		0.17		0.17	6		0.36		0.33	9
Book value		21.22		20.80		20.53		20.16		19.65	8		21.22		19.65	8
Tangible book value (3)		16.95		16.52		16.28		15.90		15.38	10		16.95		15.38	10
Key performance ratios: Return on common equity - GAAP <sup>(2)(4)</sup>		6.450/		<b>5.05</b> 0/		40.050/		40.460/		44.450/			<b>7</b> 040/		44.650/	
Return on common equity -		6.17%		7.85%		12.07%	)	12.16%		11.45%			7.01%	)	11.65%	
operating (1)(2)(4)		6.25		8.01		12.06		12.67		12.27			7.13		12.14	
Return on tangible common								40.00		4= 00						
equity - operating $(1)(2)(3)(4)$		8.09		10.57		15.49		16.38		15.88			9.20		15.67	
Return on assets - GAAP (4)		0.71		0.99		1.50		1.51		1.40			0.85		1.42	
Return on assets - operating (1)(4)		0.72		1.01		1.50		1.58		1.50			0.86		1.48	
Return on assets - pre-tax pre- provision <sup>(4)(5)</sup>		1.86		1.95		2.00		2.05		1.92			1.91		1.94	
Return on assets - pre-tax pre- provision, excluding merger-																
related and other charges <sup>(1)(4)(5)</sup> Net interest margin (fully taxable		1.87		1.98		2.00		2.13		2.05			1.92		2.02	
equivalent) <sup>(4)</sup>		3.42		4.07		3.93		4.12		4.12			3.73		4.11	
Efficiency ratio - GAAP		55.86		56.15		54.87		55.64		57.28			56.00		56.32	
Efficiency ratio - operating (1)		55.59		55.59		54.92		53.90		54.42			55.59		54.60	
Equity to total assets Tangible common equity to		11.81		12.54		12.66		12.53		12.25			11.81		12.25	
tangible assets (3)		9.12		10.22		10.32		10.16		9.86			9.12		9.86	
ASSET QUALITY																
Nonperforming loans Foreclosed properties	\$	48,021 477	\$	36,208 475	\$	35,341 476	\$	30,832 102	\$	26,597 75	81 536	\$	48,021 477	\$	26,597 75	81 536
Total nonperforming assets		40.400		26.602		25.045		20.024		0.6.650	00		40.400		26.652	00
("NPAs")		48,498		36,683		35,817		30,934		26,672	82 67		48,498		26,672 62,204	82 67
Allowance for credit losses - loans Net charge-offs		103,669 6,149		81,905 8,114		62,089 3,925		62,514 2,723		62,204 2,438	152		103,669 14,263		5,568	156
Allowance for credit losses - loans		0,145		0,114		5,525		2,725		2,450	102		14,200		5,500	150
to loans		1.02%		0.92%		0.70%	)	0.70%		0.70%			1.02		0.70%	
Net charge-offs to average loans (4)		0.25		0.37		0.18		0.12		0.11			0.31		0.13	
NPAs to loans and foreclosed properties		0.48		0.41		0.41		0.35		0.30			0.48		0.30	
NPAs to total assets		0.32		0.28		0.28		0.24		0.21			0.32		0.21	
AVERAGE BALANCES (\$ in millions)																
Loans	\$	9,773	\$	8,829	\$	8,890	\$	8,836	\$	8,670	13	\$	9,301	\$	8,551	9
Investment securities		2,408		2,520		2,486		2,550		2,674	(10)		2,464		2,778	(11)
Earning assets		12,958		11,798		11,832		11,568		11,534	12		12,378		11,516	7
Total assets Deposits		14,173 12,071		12,944 10,915		12,946 10,924		12,681 10,531		12,608 10,493	12 15		13,558 11,493		12,559 10,427	8 10
Shareholders' equity		1,686		1,653		1,623		1,588		1,531	10		1,670		1,505	11
Common shares - basic (thousands)		78,920		79,340		79,659		79,663		79,673	(1)		79,130		79,739	(1)
Common shares - diluted (thousands)		78,924		79,446		79,669		79,667		79,678	(1)		79,186		79,745	(1)
,		. 5,527		. 5, 1-10		. 5,505		. 5,567		. 5,0.0	(±)		. 5,100		. 5,7 75	(1)
AT PERIOD END (\$ in millions) Loans	\$	10,133	\$	8,935	\$	8,813	\$	8,903	\$	8,838	15	\$	10,133	\$	8,838	15
Investment securities	Ф	2,432	Ф	2,540	Ф	2,559	Ф	2,515	Ф	2,620	(7)	Ф	2,432	Ф	2,620	(7)
Total assets		15,005		13,086		12,916		12,809		12,779	17		15,005		12,779	(7) 17
Deposits		12,702		11,035		10,897		10,757		10,591	20		12,702		10,591	20
Shareholders' equity		1,772		1,641		1,636		1,605		1,566	13		1,772		1,566	13
Common shares outstanding																

Excludes merger-related and other charges which includes termination of pension plan in the third quarter of 2019, executive retirement charges in the second quarter of 2019 and amortization of certain executive change of control benefits.

Net income divided by average realized common equity, which excludes accumulated other comprehensive income (loss).

Excludes effect of acquisition related intangibles and associated amortization.

<sup>(2)</sup> 

<sup>(3)</sup> 

<sup>(4)</sup> Annualized.

Excludes income tax expense and provision for credit losses.

		202	20		_			2019			Fo	or the Six M June		s Ended
(in thousands, except per share data)		Second Quarter	(	First Juarter		Fourth Quarter		Third Juarter		Second Quarter	_	2020		2019
Expense reconciliation														
Expenses (GAAP)	\$	83,980	\$	81,538	\$	81,424	\$	82,924	\$	81,813	\$	165,518	\$	157,897
Merger-related and other charges	_	(397)	Ψ.	(808)	Ψ	74	Ψ	(2,605)	Ψ.	(4,087)	Ψ	(1,205)	Ψ	(4,826)
Expenses - operating	\$	83,583	\$	80,730	\$	81,498	\$	80,319	\$	77,726	\$	164,313	\$	153,071
	_		_		_				_		_	<u> </u>		
Net income to operating income reconciliation														
Net income (GAAP)	\$	25,096	\$	31,884	\$	49,012	\$	48,362	\$	44,085	\$	56,980	\$	88,347
Merger-related and other charges		397		808		(74)		2,605		4,087		1,205		4,826
Income tax benefit of merger-related and other														
charges	_	(87)	_	(182)	_	17	_	(600)	_	(940)	_	(269)	_	(1,112)
Net income - operating	\$	25,406	\$	32,510	\$	48,955	\$	50,367	\$	47,232	\$	57,916	\$	92,061
Net income to pre-tax pre-provision income														
reconciliation														
Net income (GAAP)	\$	25,096	\$	31,884	\$	49,012	\$	48,362	\$	44,085	\$	56,980	\$	88,347
Income tax expense		6,923		8,807		12,885		13,983		13,167		15,730		26,123
Provision for credit losses		33,543		22,191		3,500		3,100		3,250		55,734		6,550
Pre-tax pre-provision income	\$	65,562	\$	62,882	\$	65,397	\$	65,445	\$	60,502	\$	128,444	\$	121,020
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Diluted income per common share reconciliation														
Diluted income per common share (GAAP)	\$	0.32	\$	0.40	\$	0.61	\$	0.60	\$	0.55	\$	0.71	\$	1.10
Merger-related and other charges, net of tax		_		0.01		_		0.03		0.04		0.02		0.05
Diluted income per common share - operating	\$	0.32	\$	0.41	\$	0.61	\$	0.63	\$	0.59	\$	0.73	\$	1.15
			_											
Book value per common share reconciliation														
Book value per common share (GAAP)	\$	21.22	\$	20.80	\$	20.53	\$	20.16	\$	19.65	\$	21.22	\$	19.65
Effect of goodwill and other intangibles		(4.27)	_	(4.28)		(4.25)		(4.26)		(4.27)		(4.27)		(4.27)
Tangible book value per common share	\$	16.95	\$	16.52	\$	16.28	\$	15.90	\$	15.38	\$	16.95	\$	15.38
Return on tangible common equity reconciliation														
Return on common equity (GAAP)		6.17%		7.85%		12.07%		12.16%		11.45%		7.01%		11.659
Merger-related and other charges, net of tax		0.08		0.16		(0.01)		0.51		0.82		0.12		0.49
Return on common equity - operating	_	6.25	_	8.01	_	12.06	_	12.67		12.27	_	7.13	_	12.14
Effect of goodwill and other intangibles		1.84		2.56		3.43		3.71		3.61		2.07		3.53
Return on tangible common equity - operating	_	8.09%	-	10.57%	_	15.49%	-	16.38%		15.88%		9.20%	_	15.67
	_				_									
Return on assets reconciliation														
Return on assets (GAAP)		0.71%		0.99%		1.50%		1.51%		1.40%		0.85%		1.429
Merger-related and other charges, net of tax	_	0.01	_	0.02	_			0.07	_	0.10	_	0.01		0.06
Return on assets - operating	_	0.72%	_	1.01%	_	1.50%	_	1.58%	_	1.50%	_	0.86%	_	1.48
Return on assets to return on assets- pre-tax pre-														
provision reconciliation														
Return on assets (GAAP)		0.71%		0.99%		1.50%		1.51%		1.40%		0.85%		1.429
Income tax expense		0.20		0.27		0.39		0.44		0.42		0.23		0.41
				0.69		0.11		0.10		0.10		0.83		0.11
Provision for credit losses		0.95		0.05					_	1.92		1.91		1.94
	_	0.95 1.86	_			2.00		2.05		1.52				
Return on assets - pre-tax, pre-provision	_	1.86	_	1.95		2.00		2.05 0.08						0.00
Return on assets - pre-tax, pre-provision Merger-related and other charges						2.00 —	_	2.05 0.08	_	0.13		0.01		0.08
Return on assets - pre-tax, pre-provision	_	1.86	_	1.95		2.00 — 2.00%	_							
Return on assets - pre-tax, pre-provision Merger-related and other charges Return on assets - pre-tax pre-provision, excluding merger-related and other charges	_	1.86 0.01	_	1.95 0.03	_	<u> </u>	_	0.08	_	0.13	_	0.01	_	
Return on assets - pre-tax, pre-provision Merger-related and other charges Return on assets - pre-tax pre-provision, excluding merger-related and other charges  Efficiency ratio reconciliation	_	1.86 0.01 1.87%		1.95 0.03 1.98%		<u> </u>	_	0.08 2.13%	_	0.13 2.05%	_	0.01 1.92%	_	2.02
Return on assets - pre-tax, pre-provision Merger-related and other charges Return on assets - pre-tax pre-provision, excluding merger-related and other charges  Efficiency ratio reconciliation Efficiency ratio (GAAP)	_	1.86 0.01 1.87% 55.86%		1.95 0.03 1.98% 56.15%		2.00% 54.87%	_	0.08 2.13% 55.64%	_	0.13 2.05% 57.28%	_	0.01 1.92% 56.00%		2.02 <sup>9</sup> 56.32 <sup>9</sup>
Return on assets - pre-tax, pre-provision Merger-related and other charges Return on assets - pre-tax pre-provision, excluding merger-related and other charges  Efficiency ratio reconciliation Efficiency ratio (GAAP) Merger-related and other charges	_	1.86 0.01 1.87% 55.86% (0.27)		1.95 0.03 1.98% 56.15% (0.56)		2.00% 54.87% 0.05		0.08 2.13% 55.64% (1.74)		0.13 2.05% 57.28% (2.86)		0.01 1.92% 56.00% (0.41)		2.02 <sup>6</sup> 56.32 <sup>9</sup> (1.72)
Return on assets - pre-tax, pre-provision Merger-related and other charges Return on assets - pre-tax pre-provision, excluding merger-related and other charges  Efficiency ratio reconciliation Efficiency ratio (GAAP)		1.86 0.01 1.87% 55.86%		1.95 0.03 1.98% 56.15%		2.00% 54.87%		0.08 2.13% 55.64%		0.13 2.05% 57.28%		0.01 1.92% 56.00%		2.02° 56.32° (1.72)
Return on assets - pre-tax, pre-provision Merger-related and other charges Return on assets - pre-tax pre-provision, excluding merger-related and other charges  Efficiency ratio reconciliation Efficiency ratio (GAAP) Merger-related and other charges  Efficiency ratio - operating	_	1.86 0.01 1.87% 55.86% (0.27)		1.95 0.03 1.98% 56.15% (0.56)		2.00% 54.87% 0.05		0.08 2.13% 55.64% (1.74)		0.13 2.05% 57.28% (2.86)	_	0.01 1.92% 56.00% (0.41)		2.02 <sup>6</sup> 56.32 <sup>9</sup> (1.72)
Return on assets - pre-tax, pre-provision Merger-related and other charges Return on assets - pre-tax pre-provision, excluding merger-related and other charges  Efficiency ratio reconciliation Efficiency ratio (GAAP) Merger-related and other charges Efficiency ratio - operating  Tangible common equity to tangible assets	_	1.86 0.01 1.87% 55.86% (0.27)		1.95 0.03 1.98% 56.15% (0.56)		2.00% 54.87% 0.05	=	0.08 2.13% 55.64% (1.74)	=	0.13 2.05% 57.28% (2.86)		0.01 1.92% 56.00% (0.41)		2.02 <sup>9</sup> 56.32 <sup>9</sup> (1.72)
Return on assets - pre-tax, pre-provision Merger-related and other charges Return on assets - pre-tax pre-provision, excluding merger-related and other charges  Efficiency ratio reconciliation Efficiency ratio (GAAP) Merger-related and other charges Efficiency ratio - operating  Tangible common equity to tangible assets reconciliation	_	1.86 0.01 1.87% 55.86% (0.27) 55.59%	_	1.95 0.03 1.98% 56.15% (0.56) 55.59%	_	2.00% 54.87% 0.05 54.92%	_ = _ _	0.08 2.13% 55.64% (1.74) 53.90%	_ _ _	0.13 2.05% 57.28% (2.86) 54.42%	=	0.01 1.92% 56.00% (0.41) 55.59%		2.02 <sup>9</sup> 56.329 (1.72) 54.60 <sup>9</sup>
Return on assets - pre-tax, pre-provision Merger-related and other charges Return on assets - pre-tax pre-provision, excluding merger-related and other charges  Efficiency ratio reconciliation Efficiency ratio (GAAP) Merger-related and other charges		1.86 0.01 1.87% 55.86% (0.27)	_	1.95 0.03 1.98% 56.15% (0.56)	_	2.00% 54.87% 0.05		0.08 2.13% 55.64% (1.74)		0.13 2.05% 57.28% (2.86)		0.01 1.92% 56.00% (0.41)		2.02 <sup>9</sup> 56.32 <sup>9</sup> (1.72) 54.60 <sup>9</sup> 12.25 <sup>9</sup> (2.39)

Tangible common equity to tangible assets 9.12% 10.22% 10.32% 10.16% 9.86% 9.12% 9.86%

		20	20				2	2019			L	inked	Yea	ır over
	5	Second	]	First	F	ourth	7	Third	S	econd	•	uarter	7	Year
(in millions)	Q	uarter	C	hange	Cl	hange								
LOANS BY CATEGORY														
Owner occupied commercial RE	\$	1,760	\$	1,703	\$	1,720	\$	1,692	\$	1,658	\$	57	\$	102
Income producing commercial RE		2,178		2,065		2,008		1,934		1,939		113		239
Commercial & industrial		1,219		1,310		1,221		1,271		1,299		(91)		(80)
Paycheck protection program		1,095		_		_		_		_		1,095		1,095
Commercial construction		946		959		976		1,001		983		(13)		(37)
Equipment financing		779		761		745		729		674		18		105
Total commercial		7,976	-	6,798		6,670		6,627		6,553	-	1,178		1,423
Residential mortgage		1,152		1,128		1,118		1,121		1,108		24		44
Home equity lines of credit		654		668		661		669		675		(14)		(21)
Residential construction		230		216		236		229		219		14		11
Consumer		121		125		128		257		283		(4)		(162)
Total loans	\$	10,133	\$	8,935	\$	8,813	\$	8,903	\$	8,838	\$	1,198	\$	1,295
LOANS BY MARKET														
North Georgia	\$	951	\$	958	\$	967	\$	1,002	\$	1,002		(7)		(51)
Atlanta		1,852		1,820		1,762		1,740		1,745		32		107
North Carolina		1,171		1,124		1,156		1,117		1,084		47		87
Coastal Georgia		618		604		631		611		604		14		14
Gainesville		233		235		246		246		244		(2)		(11)
East Tennessee		433		425		421		435		446		8		(13)
South Carolina		1,778		1,774		1,708		1,705		1,674		4		104
Commercial Banking Solutions		3,097		1,995		1,922		1,916		1,884		1,102		1,213
Indirect auto		_		_		_		131		155		_		(155)
Total loans	\$	10,133	\$	8,935	\$	8,813	\$	8,903	\$	8,838	\$	1,198	\$	1,295

## UNITED COMMUNITY BANKS, INC. Financial Highlights Credit Quality

		2020				2019
	S	Second		First	Fourth	
(in thousands)	Q	uarter	(	Quarter	(	Quarter
NONACCRUAL LOANS						
Owner occupied RE	\$	10,710	\$	10,405	\$	10,544
Income producing RE		11,274		2,235		1,996
Commercial & industrial		3,432		3,169		2,545
Commercial construction		2,290		1,724		2,277
Equipment financing		3,119		2,439		3,141
Total commercial		30,825		19,972		20,503
Residential mortgage		13,185		12,458		10,567
Home equity lines of credit		3,138		3,010		3,173
Residential construction		500		540		939
Consumer		373		228		159
Total	\$	48,021	\$	36,208	\$	35,341

				202	0				<b>20</b> 1	19
		Second (	Quart	er		First Qu	arter		Fourth (	Quarter
				Charge- Offs to			Net Charge- Offs to			Net Charge- Offs to
	Net (	Charge-		verage	N	Net Charge-	Average	Ne	t Charge-	Average
(in thousands)	(	Offs	Lo	ans <sup>(1)</sup>		Offs	Loans <sup>(1)</sup>		Offs	Loans <sup>(1)</sup>
NET CHARGE-OFFS BY CATEGORY										
Owner occupied RE	\$	(466)	\$	(0.11)%	\$	(1,028)	(0.24)%	\$	(208)	(0.05)%
Income producing RE		4,548		0.86		270	0.05		95	0.02
Commercial & industrial		(37)		(0.01)		7,185	2.30		1,809	0.58
Commercial construction		122		0.05		(141)	(0.06)		(140)	(0.06)
Equipment financing		1,665		0.87		1,507	0.81		1,550	0.84
Total commercial		5,832		0.31		7,793	0.47		3,106	0.19
Residential mortgage		(6)		_		9	_		89	0.03
Home equity lines of credit		(98)		(0.06)		(83)	(0.05)		198	0.12
Residential construction		(5)		(0.01)		(12)	(0.02)		(24)	(0.04)
Consumer		426		1.39		407	1.30		556	0.90
Total	\$	6,149		0.25	\$	8,114	0.37	\$	3,925	0.18

<sup>(1)</sup> Annualized.

## UNITED COMMUNITY BANKS, INC.

**Consolidated Balance Sheets** (Unaudited)

(in thousands, except share and per share data)	June 30, 2020	Do	ecember 31, 2019
ASSETS			
Cash and due from banks	\$ 125,255	\$	125,844
Interest-bearing deposits in banks	1,203,706		389,362
Cash and cash equivalents	 1,328,961		515,206
Debt securities available-for-sale	2,125,209		2,274,581
Debt securities held-to-maturity (fair value \$320,253 and \$287,904)	306,638		283,533
Loans held for sale at fair value	99,477		58,484
Loans and leases held for investment	10,132,510		8,812,553
Less allowance for credit losses - loans and leases	(103,669)		(62,089)
Loans and leases, net	10,028,841		8,750,464
Premises and equipment, net	211,972		215,976
Bank owned life insurance	200,699		202,664
Accrued interest receivable	37,774		32,660
Net deferred tax asset	27,362		34,059
Derivative financial instruments	94,434		35,007
Goodwill and other intangible assets, net	340,220		342,247
Other assets	203,300		171,135
Total assets	\$ 15,004,887	\$	12,916,016
LIABILITIES AND SHAREHOLDERS' EQUITY			
Liabilities:			
Deposits:			
Noninterest-bearing demand	\$ 4,689,545	\$	3,477,979
NOW and interest-bearing demand	2,582,831		2,461,895
Money market	2,621,158		2,230,628
Savings	832,529		706,467
Time	1,751,091		1,859,574
Brokered	 224,931		160,701
Total deposits	12,702,085		10,897,244
Long-term debt	311,631		212,664
Derivative financial instruments	24,685		15,516
Accrued expenses and other liabilities	194,841		154,900
Total liabilities	13,233,242		11,280,324
Shareholders' equity:	_		
Preferred stock; \$1 par value; 10,000,000 shares authorized;			
Series I, \$25,000 per share liquidation preference; 4,000 shares issued and outstanding	96,660		_
Common stock, \$1 par value; 150,000,000 shares authorized;			
78,335,127 and 79,013,729 shares issued and outstanding	78,335		79,014
Common stock issuable; 596,785 and 664,640 shares	10,646		11,491
Capital surplus	1,480,464		1,496,641
Retained earnings	64,990		40,152
Accumulated other comprehensive income	40,550		8,394
Total shareholders' equity	1,771,645		1,635,692
Total liabilities and shareholders' equity	\$ 15,004,887	\$	12,916,016

## UNITED COMMUNITY BANKS, INC. Consolidated Statements of Income (Unaudited)

		Three Moi Jun		Ended		Six Mont Jun	ths Er e 30,	nded
(in thousands, except per share data)		2020	,	2019		2020		2019
Interest revenue:								
Loans, including fees	\$	107,862	\$	119,671	\$	225,925	\$	234,930
Investment securities, including tax exempt of \$1,570, \$1,122,								
\$3,093 and \$2,291		15,615		19,076		33,009		39,894
Deposits in banks and short-term investments		128		409		1,218		848
Total interest revenue		123,605		139,156		260,152		275,672
Interest expense:								
Deposits:								
NOW and interest-bearing demand		1,628		3,460		4,606		7,069
Money market		3,421		4,842		7,952		8,974
Savings		39		42		7,332		74
Time		6,183		8,771		13,714		16,955
Deposits	<u> </u>	11,271		17,115		26,346		33,072
Short-term borrowings		11,2/1		248		20,540		409
Federal Home Loan Bank advances				752		1		2,174
Long-term debt		3,030		3,257		5,894		6,599
Total interest expense								
·		14,301	_	21,372		32,242	_	42,254
Net interest revenue		109,304		117,784		227,910		233,418
Provision for credit losses		33,543		3,250		55,734		6,550
Net interest revenue after provision for credit losses		75,761		114,534		172,176		226,868
Noninterest income:								
Service charges and fees		6,995		9,060		15,633		17,513
Mortgage loan gains and other related fees		23,659		5,344		31,969		9,092
Brokerage fees		1,324		1,588		2,964		2,925
Gains from sales of other loans, net		1,040		1,470		2,714		2,773
Securities gains (losses), net				149				(118)
Other		7,220		6,920		12,772		13,314
Total noninterest income		40,238		24,531		66,052		45,499
Total revenue		115,999	_	139,065		238,228		272,367
N								
Noninterest expenses:		F4 044		40.455		102.100		05.660
Salaries and employee benefits		51,811		48,157		103,169		95,660
Communications and equipment		6,556		6,222		12,502		12,010
Occupancy		5,945		5,919		11,659		11,503
Advertising and public relations		2,260		1,596		3,534		2,882
Postage, printing and supplies		1,613		1,529		3,283		3,115
Professional fees		4,823		4,054		8,920		7,215
Lending and loan servicing expense		3,189		2,619		5,482		4,953
Outside services - electronic banking		1,796		1,558		3,628		3,167
FDIC assessments and other regulatory charges		1,558		1,547		3,042		3,257
Amortization of intangibles		987		1,342		2,027		2,635
Merger-related and other charges		397		3,894		1,205		4,440
Other		3,045		3,376		7,067		7,060
Total noninterest expenses		83,980		81,813		165,518		157,897
Net income before income taxes		32,019		57,252		72,710		114,470
Income tax expense		6,923		13,167		15,730		26,123
Net income	\$	25,096	\$	44,085	\$	56,980	\$	88,347
Net income available to common shareholders	\$	24,913	\$	43,769	\$	56,554	\$	87,716
	φ	24,313	Φ	43,709	φ	50,554	Ф	0/,/10
Net income per common share:								
Basic	\$	0.32	\$	0.55	\$	0.71	\$	1.10
Diluted		0.32		0.55		0.71		1.10
Weighted average common shares outstanding:								
Basic		78,920		79,673		79,130		79,739
Diluted		78,924		79,678		79,186		79,745

## **Average Consolidated Balance Sheets and Net Interest Analysis**

For the Three Months Ended June 30,

		2020			2019	
	Average		Average	Average		Average
(dollars in thousands, fully taxable equivalent (FTE))		Interest	Rate	Balance	Interest	Rate
Assets:						
Interest-earning assets:						
Loans, net of unearned income (FTE) (1)(2)	\$ 9,772,703	\$ 107,398	4.42%	\$ 8,669,847	\$ 119,668	5.54%
Taxable securities <sup>(3)</sup>	2,229,371	14,045	2.52	2,506,942	17,954	2.86
Tax-exempt securities (FTE) (1)(3)	178,903	2,110	4.72	166,628	1,507	3.62
Federal funds sold and other interest-earning assets	776,776	857	0.44	190,678	679	1.42
Total interest-earning assets (FTE)	12,957,753	124,410	3.86	11,534,095	139,808	4.86
Noninterest-earning assets:						
Allowance for credit losses	(89,992)			(62,716)		
Cash and due from banks	138,842			125,021		
Premises and equipment	217,096			224,018		
Other assets <sup>(3)</sup>	949,201			787,859		
Total assets	\$ 14,172,900			\$ 12,608,277		
Liabilities and Shareholders' Equity:						
Interest-bearing liabilities:						
Interest-bearing deposits:						
NOW and interest-bearing demand	\$ 2,444,895	1,628	0.27	\$ 2,190,080	3,460	0.63
Money market	2,541,805	3,421	0.54	2,186,282	4,842	0.89
Savings	788,247	39	0.02	687,753	42	0.02
Time	1,805,671	6,058	1.35	1,773,968	6,949	1.57
Brokered time deposits	130,556	125	0.39	298,553	1,822	2.45
Total interest-bearing deposits	7,711,174	11,271	0.59	7,136,636	17,115	0.96
Federal funds purchased and other borrowings	1	_	_	38,838	248	2.56
Federal Home Loan Bank advances	_	_	_	117,912	752	2.56
Long-term debt	228,096	3,030	5.34	252,351	3,257	5.18
Total borrowed funds	228,097	3,030	5.34	409,101	4,257	4.17
Total interest-bearing liabilities	7,939,271	14,301	0.72	7,545,737	21,372	1.14
No. 1 and 1						
Noninterest-bearing liabilities:	4.200.005			2 255 020		
Noninterest-bearing deposits Other liabilities	4,360,095			3,355,930		
	187,375			175,806		
Total liabilities Shareholders' equity	12,486,741			11,077,473		
Total liabilities and shareholders' equity	1,686,159			1,530,804		
Total natifices and shareholders equity	\$ 14,172,900			12,608,277		
Net interest revenue (FTE)		\$ 110,109			\$ 118,436	
Net interest-rate spread (FTE)			3.14%			3.72%
Net interest margin (FTE) <sup>(4)</sup>						
iver interest margin (FTE) V			3.42%			4.12%

Interest revenue on tax-exempt securities and loans has been increased to reflect comparable interest on taxable securities and loans. The rate used was 26%, reflecting the statutory federal income tax rate and the federal tax adjusted state income tax rate.

Included in the average balance of loans outstanding are loans on which the accrual of interest has been discontinued and loans that are held for sale.

Securities available for sale are shown at amortized cost. Pretax unrealized gains of \$66.3 million in 2020 and unrealized gains of \$5.00 million in 2019 are included in other assets for purposes of this presentation.

Net interest margin is taxable equivalent net interest revenue divided by average interest-earning assets. (3)

## Average Consolidated Balance Sheets and Net Interest Analysis

For the Six Months Ended June 30,

		2020			2019	
	Average		Average	Average		Average
(dollars in thousands, fully taxable equivalent (FTE))	Balance	Interest	Rate	Balance	Interest	Rate
Assets:						
Interest-earning assets:						
Loans, net of unearned income (FTE) (1)(2)	\$ 9,300,792	\$ 225,194	4.87%	\$ 8,550,574	\$ 235,015	5.54%
Taxable securities <sup>(3)</sup>	2,293,502	29,916	2.61	2,609,400	37,603	2.88
Tax-exempt securities (FTE) (1)(3)	170,578	4,155	4.87	168,156	3,077	3.66
Federal funds sold and other interest-earning assets	612,776	2,489	0.81	188,165	1,297	1.38
Total interest-earning assets (FTE)	12,377,648	261,754	4.25	11,516,295	276,992	4.84
Non-interest-earning assets:						
Allowance for loan losses	(79,885)			(62,253)		
Cash and due from banks	133,548			124,414		
Premises and equipment	218,170			220,335		
Other assets <sup>(3)</sup>	908,828			759,899		
Total assets	\$ 13,558,309			\$ 12,558,690		
Liabilities and Shareholders' Equity:						
Interest-bearing liabilities:						
Interest-bearing deposits:	ф. D. 400 04 F	4.505	0.70	Ф. 2.220.002	<b>7</b> 000	0.64
NOW and interest-bearing demand	\$ 2,428,815	4,606 7,952	0.38	\$ 2,238,083 2,142,411	7,069 8,974	0.64 0.84
Money market Savings	2,441,264 750,179	7,952	0.66 0.02	680,018	0,974 74	0.04
Time	1,823,612	13,308	1.47	1,701,181	12,285	1.46
Brokered time deposits	105,689	406	0.77	389,794	4,670	2.42
Total interest-bearing deposits	7,549,559	26,346	0.70	7,151,487	33.072	0.93
Federal funds purchased and other borrowings	199	20,540	1.01	30,241	409	2.73
Federal Home Loan Bank advances	83	1	2.42	170,636	2,174	2.57
Long-term debt	220,429	5,894	5.38	257,134	6,599	5.18
Total borrowed funds	220,711	5,896	5.37	458,011	9,182	4.04
Total interest-bearing liabilities	7,770,270	32,242	0.83	7,609,498	42,254	1.12
Ç.						
Noninterest-bearing liabilities:						
Noninterest-bearing deposits	3,943,740			3,275,612		
Other liabilities	174,781			169,048		
Total liabilities	11,888,791			11,054,158		
Shareholders' equity	1,669,518			1,504,532		
Total liabilities and shareholders' equity	\$ 13,558,309			\$ 12,558,690		
Net interest revenue (FTE)		\$ 229,512			\$ 234,738	
Net interest-rate spread (FTE)			3.42%		201,700	3.729
Net interest margin (FTE) <sup>(4)</sup>						
ther inferest markin (LTE)			3.73%			4.11%

Interest revenue on tax-exempt securities and loans has been increased to reflect comparable interest on taxable securities and loans. The rate used was 26%, reflecting the statutory federal income tax rate and the federal tax adjusted state income tax rate.

Included in the average balance of loans outstanding are loans on which the accrual of interest has been discontinued and loans that are held for sale.

Securities available for sale are shown at amortized cost. Pretax unrealized gains of \$59.6 million in 2020 and unrealized losses of \$10.4 million in 2019 are included in other assets for purposes of this presentation.

Net interest margin is taxable equivalent net-interest revenue divided by average interest-earning assets. (3)

#### About United Community Banks, Inc.

United Community Banks, Inc. (NASDAQ: UCBI) (United) is a bank holding company headquartered in Blairsville, Georgia, with executive offices in Greenville, South Carolina. United is one of the largest full-service financial institutions in the Southeast, with \$15.0 billion in assets, and 149 offices in Georgia, North Carolina, South Carolina and Tennessee at June 30, 2020. Through its July 1<sup>st</sup> acquisition of Three Shores Bancorporation and its wholly-owned banking subsidiary, Seaside National Bank & Trust, United added approximately \$2.1 billion in assets and 14 banking offices in key metropolitan markets throughout Florida. United Community Bank, United's wholly-owned bank subsidiary, specializes in personalized community banking services for individuals, small businesses and companies throughout its geographic footprint, now including Florida under the brand Seaside Bank and Trust. Services include a full range of consumer and commercial banking products, including mortgage, advisory, treasury management, and now wealth management. Respected national research firms consistently recognize United for outstanding customer service. In 2020, J.D. Power ranked United highest in customer satisfaction with retail banking in the Southeast, marking six out of the last seven years United earned the coveted award. Forbes included United in its inaugural list of the World's Best Banks in 2019 and again in 2020. Forbes also recognized United on its 2020 list of the 100 Best Banks in America for the seventh consecutive year. United also received five Greenwich Excellence Awards in 2019 for excellence in Small Business Banking and Middle Market Banking, including a national award for Overall Satisfaction in Small Business Banking. Additional information about United can be found at www.ucbi.com.

#### Non-GAAP Financial Measures

This press release, including the accompanying financial statement tables, contains financial information determined by methods other than in accordance with generally accepted accounting principles, or GAAP. This financial information includes certain operating performance measures, which exclude merger-related and other charges that are not considered part of recurring operations, such as "operating net income," "pre-tax pre-provision income," "operating net income per diluted common share," "operating earnings per share," "tangible book value per common share," "operating return on common equity," "operating return on tangible common equity," "operating return on assets – pre-tax pre-provision, excluding merger-related and other charges," "return on assets – pre-tax pre-provision," "operating efficiency ratio," and "tangible common equity to tangible assets." These non-GAAP measures are included because United believes they may provide useful supplemental information for evaluating United's underlying performance trends. These measures should be viewed in addition to, and not as an alternative to or substitute for, measures determined in accordance with GAAP, and are not necessarily comparable to non-GAAP measures that may be presented by other companies. To the extent applicable, reconciliations of these non-GAAP measures to the most directly comparable measures as reported in accordance with GAAP are included with the accompanying financial statement tables.



July 21, 2020



## **Disclosures**

#### CAUTIONARY STATEMENT

This Investor Presentation contains forward-looking statements about United Community Banks, Inc. ("United"), as defined in federal securities laws. Statements that are not historical or current facts, including statements about beliefs and expectations, are forward-looking statements and are based on information available to, and assumptions and estimates made by, management as of the date hereof. Because forward-looking statements involve inherent risks and uncertainties, our actual results may differ materially from those expressed or implied in any such statements. The COVID-19 pandemic is adversely impacting United, its employees, customers, vendors, counterparties, and the communities that it serves. The ultimate extent of the impact of COVID—19 on United's financial position, results of operations, liquidity, and prospects is highly uncertain. United's results could be adversely affected by, among other things, volatility in financial markets, continued deterioration of economic and business conditions, further increases in unemployment rates, deterioration in the credit quality of United's loan portfolio, deterioration in the value of United's investment securities, and changes in statutes, regulations, and regulatory policies or practices. For a discussion of these and other risks that may cause such forward-looking statements to differ materially from actual results, please refer to United's filings with the Securities and Exchange Commission, including its 2019 Annual Report on Form 10-K and Form 10-Q for the quarter ended March 31, 2020 under the sections entitled "Cautionary Note Regarding Forward-Looking Statements" and "Risk Factors." Forward-looking statements speak only as of the date they are made, and we undertake no obligation to update or revise forward-looking statements.

#### NON-GAAP MEASURES

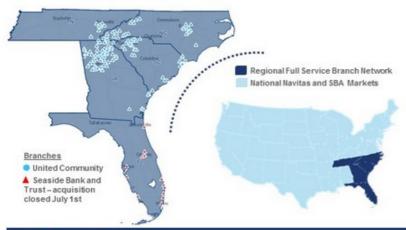
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Management has included these non-GAAP measures because it believes these measures may provide useful supplemental information for evaluating United's underlying performance trends. Further, management uses these measures in managing and evaluating United's business and intends to refer to them in discussions about our operations and performance. Operating performance measures should be viewed in addition to, and not as an alternative to or substitute for, measures determined in accordance with GAAP, and are not necessarily comparable to non-GAAP measures that may be presented by other companies. To the extent applicable, reconciliations of these non-GAAP measures to the most directly comparable GAAP measures can be found in the 'Non-GAAP Reconciliation Tables' included in the exhibits to this Presentation.



## United Community Banks, Inc.

Committed to Service Since 1950



#### Premier Southeast Regional Bank

- ✓ Metro-focused branch network with locations in the fastest growing MSAs in the Southeast
- √ 156 branches, 7 loan production sites, and 5 mortgage loan offices across five SE states
- ✓ Recent expansion into key Florida markets with Seaside acquisition
- ✓ Top 10 market share in GA and SC
- ✓ Proven ability to integrate bank transactions 8 transactions over the past 10 years

#### **Extended Navitas and SBA Markets**

- Offered in 48 states across the continental U.S.
- ✓ SBA business has both in-footprint and national business (4 specific verticals)
- ✓ Navitas subsidiary is a small ticket essential use commercial equipment lease provider

(1) Assets Under Administration

## **Company Overview**

\$15.0

BILLION IN ASSETS ONE OF THE LARGEST REGIONAL BANKS IN THE U.S. BY ASSETS

> \$2.3 BILLION IN AUA<sup>(1)</sup>

> > 14.1% TIER 1 RBC

\$0.18 QUARTERLY DIVIDEND UP 6% YOY

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BANKING OFFICES ACROSS THE SOUTHEAST, INCLUDING SEASIDE

#1 IN CUSTOMER SATISFACTION with Retail Banking in the Southeast-J.D. Power \$10.1 BILLION IN TOTAL LOANS

\$12.7 BILLION IN TOTAL DEPOSITS

100 BEST BANKS IN AMERICA

for the seventh consecutive year - Forbes

WORLD'S BEST BANKS in 2019 & 2020 - Forbes

2020 TOP WORKPLACES

In S.C. & Atlanta – Greenville Business Magazine & Atlanta Journal Constitution

BEST IN CLASS CUSTOMER SATISFACTION

Customer Service Profiles

3

\$0.32 Diluted earnings per share - GAAP and operating

0.71% Return on average assets -GAAP

0.72% Return on average assets operating(1)

> 1.87% PTPP ROA®

0.38% Cost of Deposits One of the lowest cost of deposit bases vs. peers(2)

6.2% Return on common equity -GAAP

8.1%

Return on tangible common equity - operating (1)

8% YOY growth in Book value per share

10% YOY growth in Tangible book value per share

Annualized 2Q EOP loan growth of 5% or \$103 mm, excluding PPP loans of \$1.1 billion

> 37% DDA / Total Deposits

## 2Q20 Highlights



- (1) See non-GAAP reconciliation table slides in the Appendix for a reconciliation of operating performance measures to GAAP performance (2) Peers defined as members in KBW Regional Banking Index (KRX)



## High Quality Balance Sheet / Earnings Strength

#### Capital

- 1Q20 TCE + reserves is substantially higher compared to peers; providing greater stability and protection against losses
- ✓ UCBI ranks 12<sup>th</sup> highest among the 50 KRX peers

# TCE + ALLL / Total Loans 15.20% 13.40% UCBI KRX Median

#### Liquidity

- Significantly lower 1Q20 loan to deposit ratio compared to peers
- Only nine banks among the KRX peers have a lower loans/deposits ratio compared to UCBI



## Profitability

- ✓ 1Q20 PTPP ROA is 25% higher compared to peers
- ✓ UCBI is among the top 10 for peers in the KRX



#### Funding

- Funding base comprised mostly of core deposits; 1Q20 funding costs well below peers
- ✓ UCBI ranks 15<sup>th</sup> best among the 50 KRX peers



(1) Pre-tax pre-provision Operating ROA calculated as ROA excluding the effect of income tax expense, provision expense and merger charges Source: S&P Global Markets



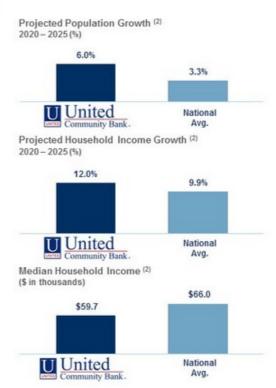
## UCBI Focused on High-Growth MSAs in Southeast

## Located in Most of the Top 20 Markets in the Region

High-Growth MSAs in the Southeast

Fastest Growing Southeast MSAs <sup>(1)</sup>	'20 – '25 Proj. Pop. Growth %	'20 Population	'25 Proj. Median Household Income
1. Myrtle Beach, SC	9.17	502,515	\$59,235
2. Cape Coral, FL	8.12	770,874	\$67,430
3. Orlando, FL	7.88	2,655,278	\$68,956
4. Raleigh, NC	7.75	1,394,356	\$90,366
5. Charleston, SC	7.65	809,100	\$75,912
6. Naples, FL	7.61	388,069	\$82,927
7. Lakeland, FL	7.56	724,485	\$59,017
8. Sarasota, FL	7.41	842,503	\$70,762
9. Wilmington, NC	7.06	302,140	\$65,901
10. Charlotte, NC	6.99	2,658,337	\$75,204
11. Spartanburg, SC	6.95	321,550	\$62,690
12. Jacksonville, FL	6.81	1,579,191	\$70,264
13. Tampa, FL	6.66	3,219,587	\$64,132
14. Port St. Lucie-Stuart, FL	6.65	489,085	\$66,378
15. Fayetteville, AR	6.54	542,180	\$70,774
16. Daytona Beach, FL	6.39	672,670	\$59,730
17. Nashville, TN	6.37	1,954,627	\$82,681
18. Miami-Ft. Lauderdale, FL	6.34	6,324,937	\$67,104
19. Durham-Chapel Hill, NC	6.21	646,708	\$74,663
20. Atlanta, GA	6.12	6,073,585	\$81,378



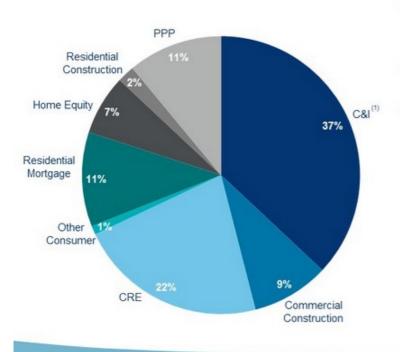


(1) Includes MSAs with a population of greater than 300,000 (2) Data by MSA shown on a weighted average basis by deposits

UNITED

## Loans

## 2Q20 Total Loans \$10.1 billion



- ✓ Loans increased \$1.2 billion in 2Q20, with \$1.1 billion coming from PPP loans
- ✓ Other loan growth of \$103 million, or 5% annualized
- ✓ Record loan production of \$2.0 billion with \$1.1 billion in PPP loans and \$866 million in traditional loans

(1) C&I includes commercial and industrial loans, owner-occupied CRE loans and Navitas (equipment finance) loans



## Credit Quality — UCBI

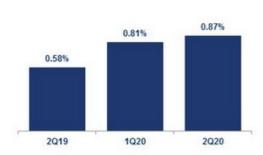


- √ 2Q20 NCOs of \$6.1 million, or 0.25% annualized
  - Primarily driven by two credits that had been substandard for greater than 12 months
- ✓ NPAs increase primarily driven by the same two credits above
- ✓ The provision for credit losses was \$33.5 million and increased the allowance for credit losses by 31% since last quarter

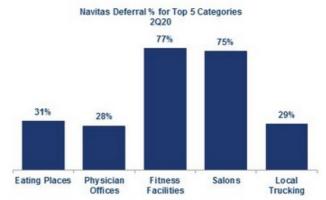


## Credit Quality — Navitas

## Net Charge-Offs as % of Average Loans



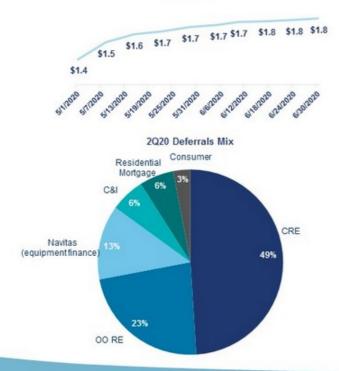
- ✓ Navitas 2Q20 NCOs = 0.87%
- ✓ Navitas had a >4% 2Q20 pretax ROA and could withstand ~4.5% in annualized credit losses before reporting a net loss
- ✓ Navitas' cumulative net loss rates have approximated 2% for the last 10 years
- ✓ Navitas ACL Loans equated to 2.61% as of 2Q20
- ✓ Rating agencies have historically assigned Navitas originations with expected through-the-cycle loss rates of 3.1% to 3.8%



- ✓ As of June 30<sup>th</sup>, \$231 million of Navitas loans were deferred, which equated to approximately 30% of the total Navitas loan portfolio
- Top 5 loan categories by industry type account for 35% of total portfolio (eating places 11%, physician offices 7%, fitness facilities 7%, salons 6%, local trucking 4%)
- Nearly all (98%) deferrals made at least a modest payment in June

## Loan Deferrals

Deferrals Over Time \$ in billions



- ✓ Deferrals totaled \$1.8 billion or 17% of the entire portfolio
  - Commercial deferrals totaled \$1.4 billion, (20% of Commercial portfolio)
  - Consumer deferrals totaled \$45 million (4.5% of Consumer portfolio)
  - Mortgage deferrals totaled \$105 million (9.4% of Mortgage portfolio)
- ✓ UCBI deferred borrowers DDA balances increased by \$37.8 million in 2Q20
- ✓ Seaside deferrals of \$204 million through June 30<sup>th</sup>, or 14% of total loans



## Selected Segments - Restaurants & Hotels

Restaurants by Product <sup>(1)</sup>								
(\$ millions)	# of Total Loans Commitmen			Total Outstanding				
Owner Occupied RE	181	\$	117.4	\$	110.1			
Construction	16	\$	23.6	\$	16.9			
C&I	258	\$	83.3	\$	55.4			
SBA	200	\$	51.4	\$	45.3			
Navitas (equipment finance)	4,863	\$	97.7	\$	97.7			
Total	5,518	5	373.4	5	325.4			

Hotel	s by Produ	ict <sup>(1)</sup>					
(\$ millions)	# of Loans		Total mitment	Total Outstanding			
CRE	95	\$	261.6	\$	232.2		
Construction	10	\$	75.4	\$	59.3		
SBA	7	\$	7.9	5	7.9		
Navitas (equipment finance)	181	\$	5.9	5	5.9		
Total	293	\$	350.8	\$	305.3		

- ✓ Restaurant exposure totaled \$325.4 million as of 2Q20, or 3% of total loans
- ✓ Top 10 commitments totaled \$48 million
- ✓ As of June 30<sup>th</sup>, \$128 million of restaurant loans were deferred, which equated to approximately 39% of the total restaurant portfolio outstanding
- Navitas (equipment finance) lends on various essential-use restaurant equipment with an average loan size of \$20K

- ✓ Hotel exposure totaled \$305.3 million as of 2Q20, or 3% of total loans
- ✓ Loan to value low at 53% on average
- ✓ Top Tier brands represent approximately 61% of total outstanding exposure
- ✓ Over 50% of hotel exposure is located within Atlanta, Columbia, Myrtle Beach, Greenville, Savannah and Florence
- ✓ Top 10 commitments totaled \$135 million
- ✓ As of June 30<sup>th</sup>, \$221 million of hotel loans were deferred, which equated to approximately 72% of the total hotel portfolio outstanding

(1) Excluding PPP loans

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## Allowance for Credit Losses (ACL)

\$ in millions

ACL - Loans

ACL - Unfunded Commitments

ACL - Allowance for Credit Losses

4Q19	
\$ 62,089	
\$ 3,458	
\$ 65,547	0.74%

Day 1 CECL 1/1/2020						
\$	68,969					
\$	5,329					
5	74,298					

1Q20	
81,905	
6,470	
88,375	0.99%
	81,905 6,470

	2Q20	
	\$ 103,669	
1	\$ 12,100	
	\$ 115,769	1.14%

- √ The allowance for credit losses increased \$27 million in 2Q20 and \$50 million from year-end
- √ The ACL ratio moved to 1.14%, or 1.28% excluding PPP loans
- ✓ We reviewed multiple scenarios and examined and stressed our inputs
- ✓ The current environment is inherently unpredictable due to the impact of COVID-19.

  We continuously review multiple economic scenarios and the potential mitigants of government action
- ✓ Separately, all things equal, our ACL will increase another 25 bps 40 bps in 3Q20 due to the expected PCD loan marks and the expected non-PCD double dip provision associated with the Seaside acquisition



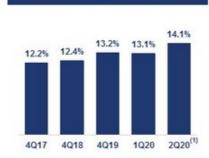
## Capital Ratios

Holding Company	2Q19		1Q20		2Q20 <sup>(1)</sup>	
Common Equity Tier 1 Capital	12.1	%	12.9	%	12.9	%
Tier 1 Risk-Based Capital	12.4		13.1		14.1	
Total Risk-Based Capital	14.2		14.9		16.1	
Leverage	10.0		10.4		10.3	
Tangible Common Equity to Tangible Assets	9.9		10.2		9.1	

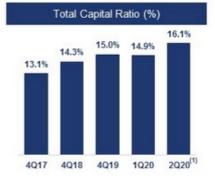
#### 2Q20 Highlights

- ✓ Capital ratios near industry highs and 2Q20 also reflects the \$100 million preferred equity raise on June 3<sup>rd</sup>
- ✓ Raised \$100 million of senior notes at the holding company providing flexibility; pre-funded \$61.3 million in callable securities with an ultimate maturity of 1Q22
- ✓ Our Seaside acquisition closed July 1st, 2020, and all things equal, is expected to lower 3Q20 capital ratios by 75 bps – 105 bps
- ✓ Excluding the impact of PPP loans, 2Q20 TCE of 9.9%
- ✓ Quarterly dividend of \$0.18 per share
- Temporarily suspending buyback activity given the environment





Tier 1 Ratio (%)

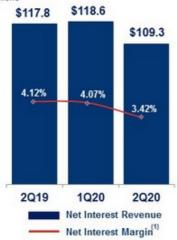


(1) 2Q20 capital ratios are preliminary

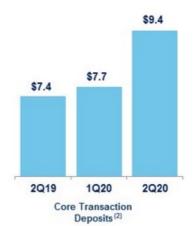
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## Net Interest Revenue / Margin<sup>(1)</sup>



- ✓ Net interest revenue decreased \$9 million (-8%) vs.
- ✓ Net interest margin decreased 65 bps from 1Q20, with 18 bps of the decline due to lower purchased loan accretion
  - · Loan accretion contributed \$2.6 million or 8 bps vs. \$7.6 million or 26 bps in 1Q20
  - · PPP balances at a 2.86% yield—including fees decreased NIM by 6 bps
  - Average overnight investments increased \$300 million in 2Q20 to \$690 million, lowering the NIM by 9 bps



- ✓ Core transaction deposits were up \$1.7 billion, or 22% from 1Q20 and up \$2.0 billion, or 27% YOY
- ✓ Core noninterest bearing deposit growth of \$1.1 billion, or 31% from 1Q20 and growth of \$1.3 billion, or 38% YOY drove the majority of core transaction growth
  - · 37% of total deposits are noninterest bearing deposits
  - UCBI cost of deposits improved 18 bps to 0.38%
- ✓ Approximately \$800 million of core transaction deposit growth came from PPP customers

(1) Net interest margin is calculated on a fully-taxable equivalent basis
(2) Transaction accounts include demand deposits, interest-bearing demand, money market and savings accounts, excluding public funds deposits



## Noninterest Income



#### Linked Quarter

#### √ Fees up \$14.4 million

- Service charges down \$1.6 million as debit card and NSF activity slowed, but did show some recovery in June as businesses reopened
- · Mortgage fees up \$15.3 million from 1Q20;
  - Rate locks and production volume were at record levels – with \$802 million in 2Q20 rate locks versus \$801 million in 1Q20
  - 2Q20 mortgage production purchase/refi mix was 56%/44%
  - 2Q20 mortgage results included a \$1.8 million MSR write-down vs a \$4.6 million write-down in 1Q20
- Loan sale gains of \$1.0 million on \$13.8 million in sales of SBA loans
- 2Q20 other income includes a \$1.1 million BOLI gain and is offset by a \$1.6 million Credit Valuation Adjustment (CVA) to reflect credit risk in our customer derivatives business

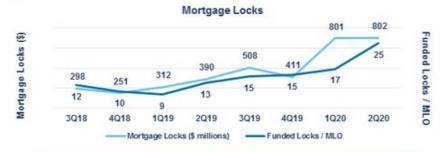
#### Year-over-Year

## √ Fees up \$15.7 million

 Rate locks up 106% compared to last year (\$802 million in 2Q20 vs. \$390 million in 2Q19)



## Mortgage



	3Q18	4Q18	1Q19	2Q19	3Q19	4Q19	1Q20	2Q20
Loans Sold (\$ millions)	\$237	\$203	\$180	\$261	\$329	\$331	\$388	\$564
Gain on Sale %	3.2%	2.6%	2.7%	3.7%	3.4%	3.7%	2.9%	4.5%

- ✓ We have been consistently investing in our mortgage business
- ✓ The total number originators were relatively flat in 2019 and 2020, however we have been continually upgrading talent over the past few quarters, including the lift out of a 15 person team in Raleigh in 3Q19
- ✓ Mortgage production per originator per quarter increased to \$6.8 million in 2Q20, or 119% above 2Q19
- ✓ Purchase / Refi mix has shifted from 81% / 19% in 2Q19 to 56% / 44% in 2Q20
- ✓ Technology investments have also paid off as we have been able to market to our existing customers and
  also have enabled us to cut processing costs and process times
- ✓ We continue to hire mortgage originators and are optimistic about the opportunity to overlay the business on the Seaside franchise

## Seaside Brings Wealth Management Expertise



- √ \$1.3 billion Assets Under Management (AUM)
- Traditional retail investment management using LPL Financial for all securities and advisory services
- Retail brokers that cover the UCBI footprint using reps supervised by LPL
- ✓ Client investment portfolios are typically less than \$2 million
- ✓ Customized portfolio management provided by our team of fully licensed financial advisors through the Bank's footprint
- Product set includes personal insurance lines

#### Combined UCBI Asset Management Business

- √ \$2.3 billion in AUA
- ✓ Featuring both a retail and high net worth offering



- √ \$963 million Assets Under Administration (AUA)
- ✓ Customized portfolio management with open architecture and a higher net worth focus (portfolios typically greater than \$2 million)
- √ 85% of managed assets are discretionary where Seaside acts as fiduciary
- Works with clients to update investment policy statements annually
- ✓ Seaside also brings United into the trust, 401k and custody/safekeeping businesses



## Gideon Haymaker, CEO

- √ 35 years in banking and asset management businesses
- ✓ Founded Seaside in 2005
- Former SunTrust executive that headed Private Client Services in Florida and also served as Director of Retail Banking
- Now serving as United's President for the State of Florida and leading the expansion of Seaside's wealth management offering in the United footprint



## **UCBI Funds Foundation with \$1 Million**



## United Community Bank Foundation Mission:

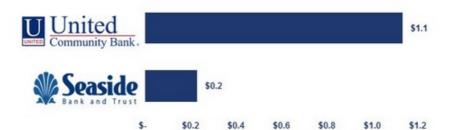
We exist to make good things happen for good people in our communities.

United established the *United Community Bank Foundation* in February 2020 and initially funded the foundation with \$1 million. The foundation looks forward to putting it to work with deserving charities and causes throughout the footprint.



## **PPP** Update

## PPP Totals



- ✓ UCBI funded 10,994 PPP loans totaling \$1.1 billion with an average loan size of \$106 thousand
- ✓ Seaside funded 789 PPP loans totaling \$220 million with an average loan size of \$278 thousand
- ✓ PPP loan borrowers already had \$1.2 billion on deposit with UCBI on 3/31 and the deposit levels increased to \$2.0 billion as PPP funded
- √ New customers added 2,040 deposit accounts during 2Q20, of which \$31 million were non-PPP related
- ✓ We have a focused marketing campaign directed to PPP customers that are new to the bank



## Expense Discipline

\$84.0 \$83.6 \$81.8 \$81.5 \$80.7 \$77.7 57.3% 56.2% 55.9% 55.6% 55.6% 54.4% 2Q19 1Q20 2Q20 Expenses **Efficiency Ratio** GAAP GAAP Operating (1) Operating (1)

## Linked Quarter

- ✓ GAAP and operating expenses increased 3% and 4%, respectively
  - Mortgage commissions up \$1.4 million primarily due to the increase in mortgage production volume
  - \$1.0 million expense from creation of new foundation

#### Year-over-Year

✓ GAAP and operating expenses increased 3% and 8%, respectively

(1) See non-GAAP reconciliation table slides at the end of the exhibits for a reconciliation of operating performance measures to GAAP performance measures



## **Looking Forward**

Continue investing in digital solutions to drive revenue and greater efficiencies while improving the customer experience

- ✓ Expand digital sales with online account opening for business deposit products (Bottomline Technologies)
- ✓ Deliver one-to-one messaging at scale and personabased dynamic content through a marketing automation platform (Cheetah Digital)
- ✓ Enhance the mobile banking app to increase adoption and usability (Q2)
- ✓ Online appointment scheduling system allows customers to interact with branches more efficiently and avoid wait times (Kronos)
- ✓ Engage customers with improved financial resource tools and content to generate higher conversion rates, increased brand loyalty and share of wallet (Leadfusion)





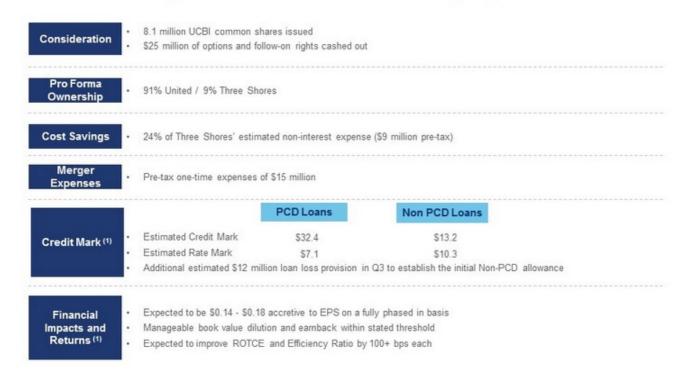








## Seaside Acquisition - Closed on July 1, 2020



(1) Estimates updated from our original 3/9/20 investor presentation that we expect will change further depending on market conditions





# 2Q INVESTOR PRESENTATION Exhibits



## UCBI Valuable Deposit Mix



## 2Q20 Highlights

- ✓ Total deposits up \$1.7 billion, or 15%, from1Q20; demand deposits drove the increase – up \$1.1 billion in 2Q20
- √ 37% of deposits are noninterest bearing deposits; up 4% from 1Q20
- ✓ UCBI cost of deposits down 18 bps to 0.38% in 2Q20

## Deposit Growth Over Time, Supported by Significant Low-Cost Core Deposit Base





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## Strong Credit Culture & Disciplined Credit Processes



#### Process Change

- In 2014, centralized and streamlined consumer underwriting and related functions
- Significantly strengthened commercial process for approvals and monitoring
- 2 Add Significant Talent
- CEO with deep knowledge and experience in credit
- ✓ 2015 Rob Edwards brought in to lead team (BB&T, TD Bank)
- Senior credit risk team includes seasoned banking veterans with significant large bank credit risk experience, through multiple cycles
- 3 Concentration Management: Size
- Granular portfolio, with concentration limits set for all segments of the portfolio

#### Exposure & Industry Limits \$ in millions

- Legal Lending Limit \$ 373
   House Lending Limit 20
- House Lending Limit 20
   Relationship Limit 35
- Top 25 Relationships 665 (7% total loans)
- SNC's outstanding 142
- SNC's committed 216

- 4 Concentration Management: Geography
- Five state franchise with mix of metro and rural markets
- Recent expansion into Florida market with Three Shores acquisition
- Diversification with national Navitas and SBA business
- Concentration
  Management:
  Product
- Construction & CRE ratio as a percentage of Total RBC = 72%/197%
- C&D > 30% in cycle, now 12.6%
- ✓ Land in C&D \$198 million
- ✓ Navitas 7.7% of loans
- Granular product concentration limits

Structure

- Centralized underwriting and approval process for consumer credit
- ✓ Distributed Regional Credit Officers (reporting to Credit) for commercial
- ✓ Dedicated Special Assets team
- ✓ Eight of the top twelve credit leaders recruited post-crisis

Process

- Weekly Senior Credit Committee; approval required for all relationship exposure > \$8.5 million
- ✓ Continuous external loan review
- ✓ Monthly commercial asset quality review
- ✓ Monthly retail asset quality review meetings

Policy

- Continuous review and enhancements to credit policy
- ✓ Quarterly reviews of portfolio limits and concentrations

BUILT TO OUTPERFORM IN THE NEXT CYCLE



## Non-GAAP Reconciliation Tables

\$ in thousands, except per share data

		1)		3Q19 (1)	-	_	4Q19	-	1020	-		2020	-
Expenses													
Expenses - GAAP	\$ 81	1,813	3	\$ 82,92	1	\$	81,424		\$ 81,538	3	S	83,980	
Merger-related and other charges	(4	4,087)		(2,60	5)	A-2	74		(808)	3)		(397)	
Expenses - Operating	\$ 77	7,726		\$ 80,31		\$	81,498		\$ 80,730	)	S	83,583	
Diluted Earnings per share													
Diluted earnings per share - GAAP	S	0.55		\$ 0.6	)	S	0.61		\$ 0.40	)	S	0.32	
Merger-related and other charges	200	0.04		0.00	3_		-		0.01	1		-	
Diluted earnings per share - Operating	_	0.59		0.6	3_	_	0.61		0.4	_	_	0.32	
Book Value per share													
Book Value per share - GAAP	\$ 1	19.65		\$ 20.1	6	\$	20.53		\$ 20.80	)	S	21.22	
Effect of goodwill and other intangibles		(4.27)		(4.2)	3)		(4.25)		(4.28	3)		(4.27)	
Tangible book value per share	\$ 1	15.38		\$ 15.9		\$	16.28		\$ 16.52	2	S	16.95	
Return on Tangible Common Equity							100						
Return on common equity - GAAP		11.45	%	12.1	96		12.07	96	7.85	5 %		6.17	96
Effect of merger-related and other charges		0.82	_	0.5	1		(0.01)		0.16	3		0.08	
Return on common equity - Operating		12.27		12.6	7		12.06	3,5	8.01	1		6.25	
Effect of goodwill and intangibles		3.61	- 4	3.7	1_	33	3.43		2.56	3	38	1.84	
Return on tangible common equity - Operating		15.88	96	16.3	96		15.49	96	10.57	7 96		8.09	96

(1) Merger-related and other charges for 3Q19 and 2Q19 include \$64 thousand and \$193 thousand, respectively, of intangible amortization resulting from payments made to executives under their change of control agreements. The resulting intangible assets were being amortized over 12 to 24 months.



## Non-GAAP Reconciliation Tables

\$ in thousands, except per share data

	2Q19						1020		2020	
	(1)		(1)							
Return on Assets										
Return on assets - GAAP	1.40	96	1.51	96	1.50	96	0.99	96	0.71	%
Merger-related and other charges	0.10		0.07				0.02		0.01	
Return on assets - Operating	1.50	%	1.58	%	1.50	%	1.01	%	0.72	%
Return on Assets to return on assets- pre-tax pre-provision										
Return on assets - GAAP	1.40	96	1.51	96	1.50	96	0.99	96	0.71	96
Income tax expense	0.42		0.44		0.39		0.27		0.20	
Provision for credit losses	0.10		0.10		0.11		0.69		0.95	
Return on assets - pre-tax, pre-provision	1.92		2.05		2.00		1.95		1.86	
Merger-related and other charges	0.13		0.08	il i	-		0.03		0.01	
Return on assets - pre-tax, pre-provision, excluding merger-related and other charges	2.05	%	2.13	%	2.00	%	1.98	96	1.87	%
Efficiency Ratio									-	
Efficiency Ratio - GAAP	57.28	96	55.64	96	54.87	96	56.15	96	55.86	96
Merger-related and other charges	(2.86)		(1.74)		0.05		(0.56)		(0.27)	
Efficiency Ratio - Operating	54.42	%	53.90	%	54.92	%	55.59	%	55.59	%
Tangible common equity to tangible assets										
Common Equity to assets ratio - GAAP	12.25	96	12.53	96	12.66	96	12.54	96	11.81	96
Effect of goodwill and other intangibles	(2.39)		(2.37)		(2.34)		(2.32)		(2.05)	
Effect of preferred equity	-		-		-		-		(0.64)	
Tangible common equity to tangible assets ratio	9.86	96	10.16	96	10.32	96	10.22	96	9.12	96

(1) Merger-related and other charges for 3Q19 and 2Q19 include \$64 thousand and \$193 thousand, respectively, of intangible amortization resulting from payments made to executives under their change of control agreements. The resulting intangible assets were being amortized over 12 to 24 months.

