# UNITED STATES 

SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-Q
[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Quarterly Period Ended September 30, 1996
OR
[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Transition Period from $\qquad$ to $\qquad$
Commission file number 0-21656

UNITED COMMUNITY BANKS, INC.
(Exact name of registrant as specified in its charter)
Georgia
58-180-7304
 (404) 745-2151
(Telephone number)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

YES XX NO
Common stock, par value $\$ 1$ per share: 6,260, 280 shares outstanding as of October 31, 1996

UNITED COMMUNITY BANKS, INC. AND SUBSIDIARIES
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PART I FINANCIAL INFORMATION
Item 1. Financial Statements

| Consolidated Balance Sheets at September 30, 1996 |
| :---: |
| and December 31, 1995 |


| Consolidated Statements of Earnings for the Three |
| :--- |
| Months and Nine Months Ended September 30, 1996 |
| and 1995 |


| Consolidated Statements of Cash Flows for the |
| :--- |
| Nine Months Ended September 30, 1996 and 1995 |


| Notes to Consolidated Financial Statements |
| :--- |


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## UNITED COMMUNITY BANKS, INC. \& SUBSIDIARIES <br> Consolidated Balance Sheets <br> (Unaudited)

## ASSETS

Cash and due from banks
Federal funds sold

Federal funds sold

Cash and cash equivalents

Securities held to maturity (estimated fair value of $\$ 74,346$ and $\$ 79,650$ )
Securities available for sale
Mortgage loans held for sale
Loans
Less: Allowance for loan losses
Loans, net
Premises and equipment
Accrued interest receivable
Other assets

LIABILITIES AND STOCKHOLDERS' EQUITY
Deposits
Interest-bearing demand
Savings
Time
Total deposits
Repurchase agreements
Accrued expenses and other liabilities
Federal Home Loan Bank advances
Long-term debt
Convertible subordinated debentures
Total liabilities

Stockholders' equity:
Preferred Stock
Common stock, $\$ 1$ par value; 10,000,000 shares authorized;
6,260,280 shares issued and outstanding
Capital surplus
Net unrealized gain (loss) on investment securities available for sale, net of tax
Retained earnings
Total stockholders' equity

| September 30, |  |
| :---: | :---: |
| 1996 | 1995 |

(In Thousands)

| \$ | 26,467 | 20,758 |
| :---: | :---: | :---: |
|  | 12,855 | 11,230 |
|  | 39,322 | 31,988 |


|  | 74,626 | 78,821 |
| :---: | :---: | :---: |
|  | 70,012 | 65,046 |
|  | 6,360 | 12,048 |
|  | 558,325 | 444, 092 |
|  | $(7,369)$ | $(6,545)$ |
|  | 550,956 | 437,547 |
|  | 17,615 | 15,997 |
|  | 7,667 | 6,462 |
|  | 13,007 | 11,760 |
| \$ | 779,565 | 659,669 |


| 73,553 | 62,753 |
| ---: | ---: |
| 170,284 | 114,825 |
| 40,068 | 38,947 |
| 396,432 | 374,131 |
| ----- | ----- |
| 680,337 | 590,656 |
|  |  |
| 2,000 | - |
| 5,588 | 3,676 |
| 31,138 | 9,001 |
| 10,736 | 11,309 |
| 1,000 | 1,000 |
| ------- | ------ |
| 730,799 | 615,642 |


| 6,260 | 6,260 |
| :---: | :---: |
| 14,520 | 14,520 |
| (485) | 251 |
| 28,471 | 22,996 |
| 48,766 | 44, 027 |
| \$ 779,565 | 659,669 |

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| For the Three Months Ended | For the Nine Months Ended |
| :---: | :---: |
| September 30, | September 30, |
| $-0-1996$ | 1995 |



| For the Nine Months Ended |
| :---: |
| September 30 , |
| 1996 |

CASH FLOWS FROM INVESTING ACTIVITIES:
Cash acquired from acquisitions
Proceeds from maturities and calls of securities held to maturity Purchases of securities held to maturity Proceeds from sales of securities available for sale
Proceeds from maturities and calls of securities available for sale Purchases of securities available for sale
Net change in interest-bearing deposits with other banks
Net increase in loans
Proceeds from sales of other real estate

| 2,685 | 8,508 |
| :---: | :---: |
| 12,531 | 5,900 |
| $(8,413)$ | $(13,175)$ |
| 12,185 | 9,800 |
| 21,038 | 6,776 |
| $(39,486)$ | $(45,340)$ |
| - | 299 |
| $(95,136)$ | $(52,792)$ |


| $(95,136)$ | $(52,792)$ |
| ---: | ---: |

$(1,562) \quad(1,981)$

Net cash used in investing activities
$(96,104)$


Net change in demand and savings deposits
Net change in time deposits
Net increase in federal funds purchased and repurchase agreements
Proceeds from long-term debt
Repayments of long-term debt
Proceeds from FHLB advances
Repayments of FHLB advances
Proceeds from sale of common stock, net of costs
Dividends paid
Net cash provided by financing activities

Net increase in cash and cash equivalents
Cash and cash equivalents at beginning of period
Cash and cash equivalents at end of period
SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION:
Cash paid during the period for:
Interest
Income taxes
SCHEDULE OF NONCASH INVESTING AND FINANCING ACTIVITIES: Change in dividends payable
Transfers of loans to other real estate owned Change in unrealized gain (loss) on securities available for sale

| 23,036 | 18,011 |
| :---: | ---: |
| 2,750 | 1,645 |
| - | 110 |
| 388 | 195 |
| $(1,162)$ | 302 |

The accompanying consolidated financial statements have not been audited. The results of operations are not necessarily indicative of the results of operations for the full year or any other interim periods.

The accounting principals followed by United Community Banks, Inc. ("United") and its bank subsidiaries and the methods of applying these principals conform with generally accepted accounting principals and with general practices within the banking industry. Certain principals which significantly affect the determination of financial position, results of operation and cash flows are summarized below and in United's annual report on Form 10-K for the year ended December 31, 1995.

## (1) Basis of Presentation

The consolidated financial statements include the accounts of United and its wholly-owned subsidiaries, Union County Bank (UCB), Citizens Bank (Citizens), Peoples Bank (Peoples), Towns County Bank (Towns) and White County Bank (White) . All significant intercompany accounts and transactions have been eliminated in consolidation. Certain items in prior period's financial statements have been reclassified to conform with the current financial statement presentation.

The consolidated financial information furnished herein reflects all adjustments which are, in the opinion of management, necessary to present a fair statement of the results of operations and financial position for the periods covered herein and are normal and recurring in nature. For further information, refer to the consolidated financial statements and footnotes included in United's annual report on Form 10-K for the year ended December 31, 1995.
(2) Earnings Per Share

Net earnings per common share are based on the weighted average number of common shares outstanding during each period. The assumed conversion of the convertible subordinated debentures and exercise of stock options do not result in material dilution. All share and per share data have been adjusted to reflect the October 1995, five-for-one split, effected in the form of a stock dividend, paid on November 6, 1995.

## (3) Acquisition of Branch Offices

On May 25, 1995, United executed a Purchase and Assumption Agreement to acquire certain assets and deposit liabilities of the Franklin and Waynesville, North Carolina branch offices of Nations Bank, N.A. These branch offices had total assets of $\$ 14.8$ million, total loans of $\$ 11.1$ million and total deposits of $\$ 26.1$ million as of October 19, 1995, the date of closing.

On June 6, 1996, United executed a Purchase and Assumption Agreement to acquire certain assets and deposit liabilities of the Cornelia, Georgia branch office of the First National Bank of Commerce. This branch office had total assets of $\$ 36$ million, total loans of $\$ 31$ million and total deposits of $\$ 24$ million as of September 30, 1996, the date of closing.
(4) Recently Issued Accounting Standards

During 1995, the Financial Accounting Standards Board (FASB) issued SFAS No. 123, "Accounting for Stock-Based Compensation." This new standard became effective January 1, 1996, and will require United to disclose the fair value of employee stock options granted in 1995 and subsequent years. Since United will not be required to record the options at fair market value, management does not expect this new standard to have a material impact on the consolidated financial statements.

Item 2
MANAGEMENT'S DISCUSSION AND ANALYSIS
OF
FINANCIAL CONDITION AND RESULTS OF OPERATIONS

## Results of Operations

OVERVIEW
Net earnings for the nine months ended September 30, 1996 increased to $\$ 5.7$ million or 38 percent over net earnings for the first nine months of 1995. Net earnings per common share for the first nine months also increased 25 percent from the same period in 1995 to $\$ .91$. Net interest income increased 39 percent for the nine months ended September 30, 1996 over the same period of 1995 to $\$ 23.6$ million. For the first half of 1996, the provision for loan losses increased 23 percent to $\$ 915.000$ for the nine month period. Noninterest income and expense rose 21 percent and 33 percent respectively over the first three quarters of 1995.

NET INTEREST INCOME
Net interest income for the nine months ended September 30, 1996 increased \$6.4 million over the first three quarters of 1995. This increase was the result of a $\$ 10.6$ million, or 30 percent increase in interest income, offset by a $\$ 4.2$ million increase in interest expense. The increase in interest income was primarily due to an increase in average earning assets of $\$ 146$ million.

Interest expense for the nine months ended September 30, 1996, increased \$4.2 million, or 23 percent from the prior year, due primarily to a $29 \%$ increase in average core deposits, offset slightly by a decrease in the average yield on source of funds from 4.93\% to 4.68\%.

NET INTEREST MARGIN
The difference between the overall interest income on earning assets and the interest expense paid on all funding sources, including noninterest bearing deposits, is referred to as the net interest margin. For the first three quarters of 1996 the net interest margin was 4.64 percent compared to 4.32 percent for the same period in 1995. This 32 basis point increase resulted from a stable rate environment as well as a favorable change in the core deposit mix.

NONINTEREST INCOME AND EXPENSE
Noninterest income for the first nine months of 1996 increased \$642 thousand, or 21 percent over the same period in 1995. Service charges on deposits increased over \$559 thousand, or 40 percent during the first nine months, principally as a result of an increased number of deposit accounts being serviced. This increase is a result of continued growth and the White County and the Citizens' branch banking acquisitions. Mortgage loan and related fees increased $\$ 114$ thousand, or $10 \%$ as a result of declining rate environment for a majority of the first nine months of 1996. Gains on investment securities sold during the first three quarter of 1996 were not material.

Noninterest expenses increased $\$ 4.2$ million during the first nine months of 1996 over the same period in 1995. Salaries and employee benefits increased $\$ 2.3$ million, or 33 percent, for the first three quarters. The increase in salaries and benefits was the result of an additional 72 employees compared to the same period in 1995. The number of employees increased primarily as a result of the White County acquisition as well as the branch banking facilities acquired by Citizens as discussed earlier. Net occupancy expense increased $\$ 446$ thousand due primarily to an increase in the depreciation and other occupancy expenses associated with the increased number of banking facilities. FDIC deposit insurance premiums decreased $\$ 433$ thousand as a result of the recalculated FDIC assessment. Other noninterest expense, including stationary and supplies and advertising, increased $\$ 1.8$ million during the first three quarters of 1996.

INCOME TAXES
Income tax expense increased during the first three quarters of 1996 compared to the same period in 1995 by $\$ 1.1$ million. The effective tax rates for the nine months ended September 30, 1996 and 1995 were 35 percent and 30 percent, respectively. The increases are due primarily to the combined efforts of increased levels of pretax income, and a lower mix of tax-exempt securities held in the investment portfolio. Management expects the trend of an increasing effective tax rate to continue.

PROVISION AND ALLOWANCE FOR POSSIBLE LOAN LOSSES
The provision for loan losses for the nine months ended September 30, 1996 increased 23 percent to $\$ 915$ thousand from the $\$ 746$ thousand reported for the same period in 1995. Management considers the size and character of the loan portfolio, changes in nonperforming and past due loans, historical loan loss experience, the existing risk of individual loans, concentrations of loans to specific borrowers and existing and prospective economic conditions when determining the adequacy of the allowance for loan losses. The allowance for loan losses at September 30, 1996 was $\$ 7.4$ million compared to $\$ 6.5$ million at December 31, 1995. The ratio of the allowance for loan losses to loans outstanding at September 30, 1996 was 1.32 percent compared to 1.48 percent at December 31, 1995. The reduction in the ratio reflects the improvement in the quality of United's loan portfolio. It is management's belief that the allowance for loan losses is adequate to absorb probable loss in the portfolio.

NONPERFORMING ASSETS AND PAST DUE LOANS
Nonperforming assets, comprised of nonaccrual loans, other real estate owned and loans for which payments are more than 90 days past due, decrease $\$ 1.3$ million to $\$ 850$ thousand at September 30, 1996 from $\$ 2.2$ million at December 31, 1995. In addition, Nonperforming assets as a percentage of total loans and other real estate owned improved to . 15 percent at September 30, 1996 from . 48 percent at December 31, 1995.

United regularly monitors selected accruing loans for which general economic conditions or changes within a particular industry could cause the borrowers financial difficulties. This continuous monitoring of the loan portfolio and the related identification of loans with a high degree of credit risk are essential parts of United's credit management. Management continues to emphasize maintaining a low level of nonperforming assets and returning current nonperfroming assets to an earning status.

At September 30, 1996, management was unaware of any known trends, events or uncertainties that will have or that are reasonably likely to have a material effect on United's liquidity, capital resources or operations.

Financial Condition

## OVERVIEW

Total assets at September 30, 1996 were $\$ 780$ million representing a $\$ 120$ million or a 18 percent increase from December 31, 1995 and a $\$ 158$ million or a 25 percent increase from September 30, 1995. The growth from prior year is primarily attributed to an increase in market share of approximately $\$ 109$ million and $\$ 49$ from acquisitions.

ASSETS AND FUNDING
At September 30, 1996, earning assets totaled $\$ 722$ million, an increase of $\$ 111$ million from December 31, 1995. The earning assets mix improved slightly in the first nine months with loans representing $77 \%$ of the total earning assets as compared to $73 \%$ percent at December 31, 1995.

Interest bearing deposits at September 30, 1996 increased $\$ 79$ million from December 31, 1995, while non-interest bearing deposits increased over $\$ 11$ million since December 31, 1995. At September 30, 1996, deposits accounted for 87 percent of United's funding, from 90 percent at December 31, 1995.

LIQUIDITY AND CAPITAL RESOURCES
Net cash provided by operating activities totaled $\$ 14$ million for the nine months ended September 30, 1996. For the three quarters of 1996, net cash used from investing activities of $\$ 96$ million consisted of proceeds from maturities of investments securities of $\$ 34$ million, proceeds from sales of investment securities of \$12 million, cash acquired from acquisitions of $\$ 3$ million and offset by cash outflows of $\$ 47$ million in investment securities purchases, a $\$ 95$ million increase in loans outstanding and purchase
of bank premises and equipment of $\$ 1.5$ million. Net cash provided by financing activities consisted largely of $\$ 66$ million increase in deposit and time accounts, $\$ 22$ million from additional FHLB advances, and were offset slightly by payments of $\$ 811$ thousand on United's long-term debt and FHLB repayments.

Total stockholders' equity at September 30, 1996, was 6.26 percent of total assets compared to 6.67 percent at December 31, 1995. The slight decrease since year end 1995 reflects the asset growth of $\$ 120$ million and the change of $\$ 736$ thousand in the unrealized loss in United's available for sale investment portfolio offset by retained earnings from the first nine months of 1996.

UNITED COMMUNITY BANKS, INC. AND SUBSIDIARIES
PART II. OTHER INFORMATION

Item 1. Legal Proceedings - None

Item 2. Changes in Securities - None

Item 3. Defaults Upon Senior Securities - None
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Item 4. Submission of Matters to a Vote of Security Holders - None
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Item 5. Other Information - None
Item 6. Exhibits and Reports on Form 8-K
(a) Exhibits - Exhibit 4 - Restated Articles of Incorporation, as filed on November 8, 1996
Exhibit 27 - Financial Data Schedule (for SEC use only)
(b) Reports on Form 8-K - None.

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this Report to be signed on its behalf by the undersigned thereunto duly authorized.

UNITED COMMUNITY BANKS, INC.

By: /s/ Jimmy C. Tallent
Jimmy C. Tallent, President (Principal Executive Officer)

Date: November 8, 1996

By: /s/ Christopher J. Bledsoe Christopher J. Bledsoe Chief Financial Officer (Principal Financial Officer)

Date: November 8, 1996
I.

The name of the corporation is United Community Banks, Inc.

## II.

The corporation is organized pursuant to the provisions of the Georgia Business Corporation Code.
III.

The corporation shall have perpetual duration.

## IV.

The corporation is a corporation for profit and is organized for the following general purposes: to be a bank holding company; to carry on any lawful businesses or activities relating thereto; and to engage in any lawful act or activity for which corporations may be organized under the Georgia Business Corporation Code.
V.

The corporation shall have authority to issue 10,000,000 shares of common stock, $\$ 1.00$ par value (the "Common Stock") and 10,000,000 shares of preferred stock, \$1.00 par value (the "Preferred Stock"). Subject to the provisions of any applicable law or the Bylaws of the corporation (as from time to time amended) with respect to fixing the record date for the determination of shareholders entitled to vote, and except as otherwise provided by any applicable law or the by the resolution or resolutions of the Board of Directors providing for the issue of any series of Preferred Stock, the holders of the Common Stock shall have and possess exclusive voting power and rights for the election of directors and for all other purposes, with each share being entitled to one vote.

The Board of Directors is hereby expressly authorized to issue, at any time and from time to time, shares of Preferred Stock in one or more series. The number of shares within such series shall be designated by the Board of Directors in one or more resolutions, and the shares of each series so designated shall have such preferences with respect to Common Stock and other series of Preferred Stock, and such other rights, restrictions or limitations with respect to voting, dividends, conversion, exchange, redemption and any other matters, as may be set forth in one or more resolutions adopted by the Board of Directors. To the extent required by law, Articles of Amendment setting forth any such designations, preferences, rights, restrictions or limitations shall be filed with the Georgia Secretary of State prior to the issuance of any shares of such series.

The authority of the Board of Directors with respect to the establishment of each series of Preferred Stock shall include, without limiting the generality of the foregoing, determination of the following matters which may vary between series:
(a) The number of shares constituting that series and the distinctive designation of that series
(b) The dividend rate on the shares of that series, whether dividends shall be cumulative, and, if so, from which date or dates, and the relative rights of priority, if any, of payments of dividends on shares of that series;
(c) Whether that series shall have voting rights, in addition to the voting rights provided by law, and if so, the terms of such voting rights;
(d) Whether that series shall have conversion privileges, and, if so, the terms and conditions of such conversion, including provisions for adjustment of the conversion rate in such events as the Board of Directors shall determine;
(e) Whether the shares of that series shall be redeemable, and, if so, the terms and conditions of such redemption, including the date or dates upon or after which they shall be redeemable, and the amount per share payable in case of redemption, which amount may vary
(f) Whether that series shall have a sinking fund for the redemption or purchase of shares of that series, and if so, the terms and amount of such sinking fund;
(g) The rights of the shares of that series in the event of voluntary or involuntary liquidation, dissolution or winding-up of the corporation, and the relative rights of priority, if any, of payment of shares of that series; and
(h) Any other relative preferences, rights, restrictions or limitations of that series, including but not limited to any obligations of the corporation to repurchase shares of that series upon the occurrence of specified events.

No holder of any of the shares of any class of the corporation shall be entitled as of right to subscribe for, purchase, or otherwise acquire any shares of any class of the corporation which the corporation proposes to issue or any rights or options which the corporation proposes to grant for the purchase of shares of any class of the corporation or for the purchase of any shares, bonds, securities, or obligations of the corporation which are convertible into or exchangeable for, or which carry any rights, to subscribe for, purchase, or otherwise acquire shares of any class of the corporation and any and all of such shares, bonds, securities, or obligations of the corporation, whether now or hereafter authorized or created, may be issued, or may be reissued if the same have been reacquired and if their reissue is not prohibited, and any and all of such rights and options may be granted by the Board of Directors to such individuals and entities, and for such lawful consideration, and on such terms, as the Board of Directors in its discretion may determine, without first offering the same, or any thereof, to any said holder.

## VII.

The corporation shall not commence business until it shall have received at least $\$ 500.00$ in payment for the issuance of shares of its stock.
VIII.

In addition to, but not in limitation of, the general powers conferred by law, the corporation shall have the power to make distributions to its shareholders out of its capital surplus, to purchase its own shares out of its unreserved and unrestricted capital surplus available therefor, and to carry on any lawful business.

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    9-MOS
        DEC-31-1996
            JAN-01-1996
                SEP-30-1996
                        26,467
                0
                12, 855
    70,012
        74, 626
        74,346
                                    558, 325
                                    7,369
            779,565
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